

Loss Statement with Variance Analysis

For the Year Ended 31st December 2023

Particulars	Actual (USD)	Budgeted (USD)	Variance (USD)	Variance (%)
Sales Revenue	120,000	130,000	-10,000	-7.7%
Cost of Goods Sold	80,000	75,000	+5,000	+6.7%
Gross Profit/(Loss)	40,000	55,000	-15,000	-27.3%
Operating Expenses	45,000	40,000	+5,000	+12.5%
Depreciation & Amortization	6,000	5,500	+500	+9.1%
Net Profit/(Loss)	-11,000	9,500	-20,500	-215.8%

Important Notes:

- This document highlights actual performance versus budgeted figures to identify key variances.
- Negative variances in income and positive variances in expenses signal areas of concern.
- Variance analysis assists management in decision-making and corrective action planning.
- Regular review helps improve budgeting accuracy and operational efficiency.
- All figures must be supported with underlying schedules and explanations for large variances.